Agenda Item
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6/12/14

# **Town of Mineral Springs**

# PROPOSED BUDGET 2014-2015 (REVISED 5/9/14)

Prepared for:

The Mineral Springs Town Council

By:

Frederick Becker III Budget Officer

June 12, 2014



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Note: Text in this revised Proposed Budget that has been changed from the original Proposed Budget is highlighted in gray.

### TOWN OF MINERAL SPRINGS 2014-2015 BUDGET

### MESSAGE FROM THE BUDGET OFFICER

I am pleased to present this recommended budget for the 2014-2015 fiscal year to the Mineral Springs town council.

The FY2014-15 budget reflects anticipated revenues and expenditures of \$317,260 including capital expenditures, which represents a \$12,980 increase over last year's final amended budget. General government expenditures total \$269,305, an increase of \$15,100, while the capital budget has decreased by \$2,120 to \$47,955. Revised taxable value estimates were received from Union County after the proposed budget was prepared. Changes reflected in the revised budget are highlighted in gray throughout the budget document.

Sales tax receipts and property tax receipts, including vehicle tax receipts, are expected to remain very close to last year's. North Carolina League of Municipalities projections indicate slight increases in general sales and use tax revenues, accompanied by slight decreases in telecommunication and video programming sales tax revenues. Property taxes are expected to increase slightly. Depreciation of large business personal property assets of one major manufacturer in the town is expected to offset some new residential construction.

Most general government expenditures have remained close to last year's. Election expenses have decreased because there is no municipal election in 2014. "Community Projects", "Dues", "Employee Overhead", "Office", and "Planning and Zoning" have increased slightly. "Street Lighting" has increased as Council contemplates contracting with Duke Energy to install additional street lights along Potter Road near downtown in response to additional downtown activity that should result from the Union County sewer line currently under construction. Council has again recommended a 3% increase in staff salaries, and no change in elected official salaries.

The revenue side of the budget reflects a tax base of approximately \$266.5 million, an increase of approximately \$600,000 over last year. Electric franchise tax receipts have continued to exceed projections, and are estimated to be \$190,000 which remains our largest single revenue source. As always, Council is cautioned to view this revenue source as being somewhat unstable. It is highly dependent on the operation of a single large industry in town, which is in turn very sensitive to overall economic conditions. The state legislature has also been "tinkering" with the franchise tax; current legislative policy seems to favor keeping this tax in place with no significant changes, but Mineral Springs remains quite susceptible to legislative actions beyond the town's control.

I am pleased to recommend no change in the property tax rate. The proposed *ad valorem* tax rate for the 2014-15 fiscal year is 2.5 cents per \$100.

Frederick Becker III, Budget Officer	<del></del>	Date

### TOWN OF MINERAL SPRINGS 2014-2015 BUDGET

### **BUDGET INTRODUCTION**

### **FUND ACCOUNTING**

The accounts of the Town of Mineral Springs are organized and operated on the basis of *funds*. A fund is a grouping of related accounts that have been segregated for specific activities or objectives.

Funds used by local governments can be grouped into two types: *governmental funds* and *proprietary funds*. Governmental funds are simply used to account for most governmental-type activities and are primarily financed by tax revenues. Proprietary funds are used for activities that operate more like businesses, such as water or sewer operations, where expenses are primarily financed by revenues derived from user charges rather than tax dollars. Mineral Springs currently uses only governmental funds, primarily a single *General Fund* and, when needed, *Capital Project Funds*.

### **General Fund**

The General Fund encompasses most of the town's day-to-day operations. Property taxes are one component of General Fund revenue. Other important General Fund revenue sources are various sales taxes and utility franchise and excise taxes that are distributed to the town by the North Carolina Department of Revenue. Finally, specific user charges such as permit fees are accounted for as General Fund revenues.

All general operating expenditures are budgeted and accounted for in the General Fund. In addition, capital expenditures (purchases of real and personal property assets that have multi-year service lives) are also budgeted and accounted for in the General Fund. Mineral Springs considers

expenditures for fixed assets with a value greater than five hundred dollars (\$500.00) to be capital expenditures.

### **Capital Project Funds**

The town of Mineral Springs uses Capital Project Funds to budget and account for larger capital expenditures that may take place over more than one fiscal year. A large or multi-year capital project is authorized by a *Capital Project Ordinance* adopted by the town council, and the project is financed through a related Capital Project Fund. The Capital Project Fund may receive transfers from the General Fund, or it may receive funds from other revenue sources such as grants or bond proceeds.

In recent years, the Town of Mineral Springs has established Capital Project Funds to construct the town hall, to purchase real property for conservation and recreation utilizing a North Carolina Clean Water Management Trust Fund grant, to purchase and undertake initial repairs on the historic Mineral Springs School agriculture building, and to construct a parking area and trailhead for the Mineral Springs Greenway.

### **BUDGET PREPARATION**

The town of Mineral Springs operates on a *fiscal year* that runs from July 1 through June 30. The annual budget process begins with the budget officer working with departmental staff to estimate operating expenditures for the next fiscal year. These estimates usually begin in March. The following schedule has been established for the Mineral Springs fiscal year 2014-2015 budget preparation and enactment process:

April 10, 2014: Suggested departmental appropriations are presented to the town council at its regular meeting. No revenue estimates are presented at this time. Council is asked to review the budget officer's draft appropriations worksheet and advise him of any changes.

May 8, 2014: Prior to the town council's regular May meeting, the budget officer completes his estimates of anticipated revenues for the upcoming fiscal year and incorporates these estimates plus Council's recommended departmental expenditures into the Recommended Budget. The recommended budget contains information prior-year budgets, a detailed departmental revenue and expenditure breakdown, an analysis of those figures, a draft FY2014-15 budget ordinance, and a budget message that provides a brief overview of the proposed budget. The draft ordinance also includes recommended property tax rate. The budget officer must file a copy of the recommended budget with the town clerk on the day it is submitted to Council.

Council may make additional changes to the recommended budget, and then by motion will call for a public hearing on the budget. The town clerk will then advertise the time and place of that hearing, as well as stating in that advertisement that the budget is available for public inspection at the clerk's office. In Mineral Springs, the public hearing is generally conducted at the regular June town council meeting, and the budget ordinance (subject to any additional changes) is than adopted by vote of the town council.

<u>June 12, 2014:</u> Council conducts the budget hearing and adopts a budget ordinance. North Carolina general statute

also requires that copies of the adopted budget ordinance be filed in the office of the town clerk, the budget officer, and the finance officer.

# THE ROLE OF THE ANNUAL BUDGET ORDINANCE

Under the North Carolina Local Government Budget and Fiscal Control Act, no expenditure may be made by the finance officer or any departmental personnel if that expenditure is not the adopted budget authorized in ordinance. It should be noted that the governing document is the ordinance, and not the more detailed departmental expenditure breakdown. For example, if the "Office" appropriation in the budget ordinance is \$113,304, and the detailed breakdown lists expenditures of \$2,400 for "supplies" and \$5,600 for "utilities", it would be perfectly legal for the finance officer to make "supplies" expenditures of \$3,000 and "utility" expenditures of \$5,500 during the fiscal year, provided the total of all expenditures in the "Office" category does not exceed \$113,304.

Some local governments allow the finance officer to make transfers between departmental appropriations in the budget ordinance as necessary. The Mineral Springs town council does not grant the finance officer this authority. If the finance officer finds that upcoming expenditures would exceed an appropriation in the budget ordinance, he must prepare a budget amendment and present it to Council for approval. This process serves as another layer of internal control, ensuring that the ultimate responsibility for compliance with the adopted budget ordinance rests solely with the town council.

### STATE OF NORTH CAROLINA TOWN OF MINERAL SPRINGS

### AN ORDINANCE TO ESTABLISH A BUDGET FOR FISCAL YEAR 2014-2015 O-2012-04

Be it ordained by the Council of the Town of Mineral Springs, North Carolina, the following:

Section I. Appropriations. The following amounts are hereby approved in the General Fund for the operation of the Town government and its activities for the fiscal year beginning 7/1/2014 and ending 6/30/2015, in accordance with a Chart of Accounts to be established for the Town:

ADMINISTRATIVE & GENERAL	GOVERNMENT:	\$269,305.00
Advertising	\$1,800.00	
Attorney	\$9,600.00	
Audit	\$4,800.00	
Community Projects	\$24,000.00	
Contingency	\$3,000.00	
Dues	\$6,275.00	
Elections	\$600.00	
Employee Overhead	\$25,300.00	
Fire Protection	\$12,000.00	
Insurance	\$4,500.00	
Newsletter	\$2,400.00	
Office and Clerk	\$117,804.00	
Planning and Zoning	\$42,876.00	
Street Lighting	\$4,000.00	
Tax Collection	\$3,750.00	
Training	\$3,000.00	
Travel	\$3,600.00	
CAPITAL:		\$47,955.00
Capital outlay	\$47,955.00	
TOTAL APPROPRIATIONS:		\$317,260.00

<u>Section II.</u> <u>Estimated Revenues.</u> It is estimated that the following revenues will be available in the General Fund for the fiscal year beginning 7/1/2014 and ending 6/30/2015:

Franchise tax, utility & cable TV	\$193,200.00
Interest	\$1,200.00
Other income	\$3,500.00
Property taxes	\$68,290.00
Sales taxes	\$46,470.00
Vehicle taxes	\$4,600.00

### TOTAL ESTIMATED REVENUES:

\$317,260.00

<u>Section III.</u> <u>Project Ordinances.</u> All previously-adopted Capital Project Ordinances have been completed and closed out. There are no outstanding encumbrances or appropriations applicable to this budget related to capital projects.

The Mineral Springs town council may approve new multi-year capital projects during the 2014-15 fiscal year and adopt Capital Project Ordinances to authorize expenditures for those projects. Such projects may be funded either by transfers from the General Fund into a Capital Projects Fund, or through other revenue sources such as grants.

Section IV. **Property Tax Levy.** A tax in the amount of \$0.025 per \$100.00 of assessed valuation is hereby levied on property within the Town of Mineral Springs which was listed for property taxes in Union County, North Carolina as of January 1, 2014.

ADOPTED this 12th day of June, 2014. Witness my hand and official seal:

Frederick Becker III, Mayor

REVENUES				\$ 317,260
TOTAL INCOME			\$ 317,260	
Franchise Fees		\$ 193,200		
TV Cable Franchise Fee	\$ 3,200			
Utility Franchise Taxes	\$ 190,000			
Interest		\$ 1,200		
Property Taxes		\$ 68,290		
Current Year	\$ 65,290			
Prior Years	\$ 3,000			
Other Income		\$ 3,500		
Zoning Fees	\$ 3,000			
Miscellaneous	\$ 500			
Sales Tax		\$ 46,470		
General Sales & Use	\$ 19,715			
Natural Gas Excise	\$ 600			
Telecommunications	\$ 5,860			
Video Programming	\$ 20,295			
Vehicle Taxes		\$ 4,600		

<b>EXPENDITUR</b>	ES									\$ 317,260
ADMINIS	STRATIVE & C	SENERAL	GOVE	RNMENT	-				\$ 269,305	
Adv	vertising						\$	1,800		
Atte	orney						\$	9,600		
Au	dit						\$ \$	4,800		
Co	mmunity Proje	ects					\$	24,000		
	Beautificati	on, Mainte	nance	<b>!</b>	\$	5,800				
	Charities, A	-			\$	9,500				
	Special eve	ents			\$	4,500				
		Festival	\$	3,500						
		Misc	\$	1,000						
	Park & Gre	enway Mai	nt		\$	4,200				
	ntingency						\$	3,000		
Du							\$	6,275		
	Chamber				\$	300				
	COG				\$	750				
	IOG				\$	300				
	NCLM				\$	3,600				
	CRTPO				\$	850				
	Other				\$	475	_			
Ele	ections				_		\$	600		
	Contract				\$	600				
_	Municipal				\$	-				
	ployee Overh	ead (FICA	work	comp, bo	nds)		\$	25,300		
	e Protection						\$	12,000		
_	urance						\$	4,500		
Ne	wsletter						\$	2,400		

Office		\$	117,804		
Salary: Clerk	\$ 32,232				
Salary: Deputy Clerk/Assistant	\$ 10,500				
Salary: Finance Officer	\$ 29,772				
Salary: Mayor	\$ 4,800				
Salary: Council	\$ 7,200				
Equipment & durable items	\$ 2,400				
Supplies	\$ 4,000				
Postage (General)	\$ 1,000				
Telephone, Internet	\$ 6,800				
Reserve/Misc	\$ 1,000				
Town Hall Maintenance	\$ 12,500				
Supplies \$ 2,500					
Services \$ 10,000					
Utilities	\$ 5,600				
Planning		\$	42,876		
Parks & Greenways	\$ 3,000				
Zoning Ord. & Planning	\$ 2,000				
Zoning Administration	\$ 29,876				
Salary \$ 27,876					
Contract \$ 2,000					
Land Use Planning	\$ 5,000				
Reserve/Misc	\$ 3,000				
Street Lighting		\$	4,000		
Tax Collection		\$	3,750		
Salary	\$ 1,800				
Contract (Union County)	\$ 1,500				
Postage	\$ 200				
Billing	\$ 250				
Training		\$	3,000		
Boards	\$ 1,000				
Officials	\$ 1,000				
Staff (Clerk, TC, FO)	\$ 1,000				
Travel Expenses		\$	3,600		
CAPITAL		•		\$ 47,9	55
Capital Outlay		\$	47,955		

### Town of Mineral Springs

### 2014-2015 BUDGET ANALYSIS

### I. <u>Appropriations</u>

Administrative & General Government

**Advertising** \$1,800.00

Included are required notifications of public hearings and special meetings involving the town council, planning board, and board of adjustment, and advertising in the 2015 Queen's Cup Race Program. This appropriation is unchanged from last year.

Attorney \$9,600.00

This appropriation includes \$3,600.00 for retainer and general expense, and remains the same as last year's appropriation.

Audit \$4,800.00

This amount has been agreed to by Robert M. Burns, CPA, and is a \$300 increase over last year.

### **Community Projects**

\$24,000.00

This appropriation is to be used for projects intended to benefit the quality of life in Mineral Springs, including landscaping, maintenance, and beautification. Funds are also allocated for charitable contributions to community organizations. This appropriation has been increased by \$4,100 over last year's appropriation, reflecting an additional \$600 allocated to greenway maintenance and \$3,500 to the September 6, 2014 festival.

**Contingency** \$3,000.00

This appropriation is intended to cover small unforeseen expenses in miscellaneous categories which might arise during the fiscal year. The contingency appropriation will not necessarily be expended.

Dues			\$6,275.00
	Chamber of Commerce	\$300.00	
	Centralina COG	\$750.00	
	Institute of Government	\$300.00	
	NC League of Municipalities	\$3,600.00	
	Charlotte Regional Transp. Planning Org.	\$850.00	
	Other organizations	\$475.00	

Elections \$600.00

Our election contract with the county is estimated to be \$600.00, based on previous years' assessments. There is no municipal election in November 2014.

Employee Overhead \$25,300.00

Includes Scheduled bonds for Tax Collector at \$100.00, Finance Officer at \$450.00, workers compensation at \$1,200.00, and standard payroll obligations consisting of FICA, Medicare, and payroll processing. In addition, employee dental, vision, and life insurance are estimated at \$1,650, and our required contribution to the NC Local Governmental Employees' Retirement System is estimated at \$10,500.

Fire Protection \$12,000.00

Our regular annual payment to the Mineral Springs Volunteer Fire and Rescue Department remains \$10,000, and our Fire Suppression Agreement with the Waxhaw Volunteer Fire Department includes an annual payment of \$2,000.00.

Insurance \$4,500.00

This appropriation covers the premium for our General Liability, Public Officials' Liability, and Property policy. Property coverage includes both the Town Hall and the old agriculture building.

Newsletter \$2,400.00

The newsletter, first appearing quarterly in April 2002, should continue publication during fiscal year 2014-2015 at an estimated printing and mailing cost of \$800 per issue.

Office \$117,804.00

We are proposing increasing the clerk's base salary to \$32,232.00 and the finance officer's base salary to \$29,772.00, representing a 3% cost-of-living increase. Council has re-authorized the part-time position of deputy clerk/office assistant for at least 12 hours per week, and has established an hourly rate for that position of \$15.00/hr. This hourly rate is subject to change at the discretion of Council. This position has been budgeted at \$10,500 allowing for flexibility in the number of hours worked. Council members' salaries will remain \$100.00 per month for FY2014-15, and the mayor's salary will remain \$400.00 per month. Proposed expenditures for most routine office expenses and town hall overhead remain the same as last year. Projected expenditures for postage are up \$200 for FY2014-15. Town hall maintenance services are up by \$1,000; we have been using the town hall for over five years, and some additional cleaning and building system maintenance are anticipated.

Planning \$42,876.00

Council has recommended increasing the planning director/zoning administrator's salary by 3% to \$27,876. The proposed \$2,000.00 appropriation for contract services associated with providing assistance with administration, either from Centralina Council of Governments or another planning consultant, remains the same as last year's. Also included in that appropriation is an amount of approximately \$1,000 to cover an interlocal agreement with Union County for joint funding of the Urban Forester position. There is a \$2,000 allowance for ordinance revisions and modifications and a \$3,000 allowance for a park and greenway plan (the same as last year for both), and a \$3,000.00 allowance for miscellaneous expenditures, including clerical and mapping services. Finally, last year's \$2,000 appropriation for land use plan updates has been increased to \$5,000.

Street Lighting \$4,000.00

This appropriation covers the cost of providing roadway lighting in the downtown area. This amount has been increased by \$1,800, reflecting an interest on the part of Council in providing additional street lights on Potter Road near the Highway 75 intersection. The long-awaited county sewer line currently under construction is expected to increase activity downtown, and additional street lighting will enhance public safety in that area.

Tax Collection \$3,750.00

Mineral Springs will continue operating under contract with Union County for property tax collection at a cost of 1.5% of the gross collections, which has worked very well for the town. Total commissions to Union County for FY 2014-15 are estimated at \$1,500; each year, there is a bit more prior-year tax to be collected which will incur additional commission. The current deputy clerk position will continue to include delinquent tax collection, and is estimated to consume \$1,800 in hourly pay. The costs of postage and billing are dropping as more of the delinquent tax balance is reduced and are estimated at \$450 reflecting a decreasing amount of correspondence and delinquent billing.

Training \$3,000.00

Ongoing training sessions for the governing board, citizen boards, and staff are offered throughout the year by the Institute of Government, the NC League of Municipalities, and other professional organizations.

Travel Expenses \$3,600.00

Included are expenses for travel to off-site training sessions, and any necessary meals and overnight accommodations. Also included are reimbursements for expenses incurred by council and staff in the course of ordinary business. These costs "spiked" last year, requiring a budget amendment to cover them. The appropriation is being increased by \$600 over last year's initial appropriation.

Capital

Capital Outlay \$47,955.00

These funds are designated for capital needs such as major equipment purchases, furniture and fixtures, and improvements to real property.

### II. Estimated Revenues

### **Utility and Cable TV franchise taxes**

\$193,200.00

Electric franchise distributions have increased steadily, and are expected to increase slightly next year. As for cable television, although most of this revenue source has been redesignated as a sales tax by the state, a small amount of cable television billing is still considered a franchise tax. Cable franchise income is expected to be close to last year's.

Interest Earned \$1,200.00

Short-term interest rates have remained very low due to Federal Reserve policy, and are expected to remain as low as 0.15% throughout FY2014-15. Although the amount of funds on deposit in interest-bearing accounts continues to increase, several potential capital projects may reduce those balances over the course of next fiscal year, keeping projected interest income close to last year's.

Other \$3,500.00

Includes zoning and subdivision fees, estimated at \$3,000. A few miscellaneous payments and fees are still expected. Also, additional sponsorship and space rental income is expected for the September festival. Zoning receipts exceeded what was forecast last year, but we expect zoning activity to revert to its more typical level.

### **2014 Property Tax Receipts**

\$65,290.00

The estimated tax base, based on data from the Union County Assessor's office is \$260,814.298. In addition, we estimate that our Public Service Property tax base will be \$5,666,639.

The revenue estimate was arrived at as follows:

 County Estimate
 \$260,814,298

 Public Service Property (est.)
 \$5,666,639

 Total tax base
 \$266,480,937

Tax rate: \$0.025/\$100 assessed valuation

Total levy: \$66,620.23

Estimated collection rate:  $98.0\% \rightarrow $65,287.83$ 

### **Property Taxes, prior years**

\$3,000.00

We will receive some 2011 and 2012 delinquent tax payments from Union County, and our delinquent tax collector will continue to collect payments for tax years 2004 through 2010. As required by state law, we will cease collection efforts for taxes prior to 2004, a combined balance of approximately \$985.00.

**Sales Taxes** \$46,470.00

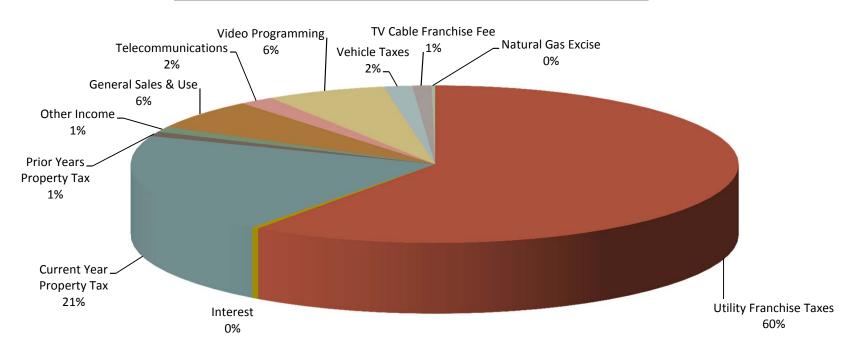
Based on current fiscal year performance and accounting for anticipated economic conditions, the estimated breakdown is as follows:

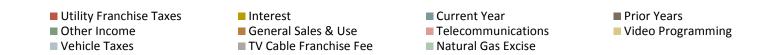
Total	\$46,470.00
Telecommunications sales tax	\$5,860.00
General sales and use tax	\$19,715.00
Natural Gas excise tax	\$600.00
Cable TV sales tax	\$20,295.00

Vehicle taxes \$4,600.00

Vehicle taxes, collected both directly by Union County and indirectly via the new state Vehicle Tax System, are expected to be slightly under last year's budgeted amount.

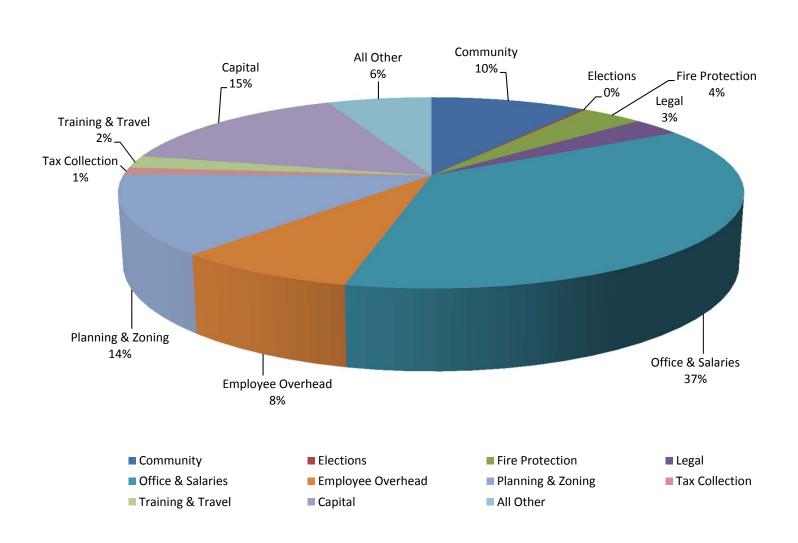
# Mineral Springs Proposed Revenues 2014-2015 \$317,260





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# Mineral Springs Proposed Expenditures 2014-2015 \$317,260



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REVENUES TOTAL INCOME					\$	304,280	\$ 304,280
Franchise Fees			\$	182,400	Ψ	001,200	
TV Cable Franchise Fee	\$	2,400	Ψ	102, 100			
Utility Franchise Taxes	\$	180,000					
Gross Receipts Tax	Ψ	100,000	\$	_			
Interest			\$	1,200			
				-			
Property Taxes			\$	67,280			
Current Year	\$	64,280					
Prior Years	\$	3,000					
Other Income			\$	3,000			
Zoning Fees	\$	3,000					
Miscellaneous	\$	-					
Sales Tax			\$	45,600			
General Sales & Use	\$	17,700					
Natural Gas Excise	\$	300					
Telecommunications	\$	6,400					
TV Cable	\$	21,200					
Vehicle Taxes	·	•	\$	4,800			

EXPENDITURES					\$ 304,280
ADMINISTRATIVE & GENERAL GOVERNMENT				\$ 254,205	
Advertising			\$ 1,800		
Attorney			\$ 9,600		
Audit			\$ 4,500		
Community Projects			\$ 19,900		
Beautification, Maintenance	\$	5,800			
Charities, Agencies	\$	9,500			
Special events	\$	1,000			
Park & Greenway Maint	\$	3,600			
Contingency			\$ 700		
Dues			\$ 5,825		
Chamber	\$	300			
COG	\$	750			
IOG	\$	300			
NCLM	\$	3,000			
Other	\$	1,475			
Elections			\$ 4,200		
Contract	\$	600			
Municipal	\$	3,600			
Employee Overhead (FICA, work comp, bon	ds)		\$ 24,600		
Fire Protection			\$ 12,000		
Insurance			\$ 4,500		
Newsletter			\$ 2,400		

Office			\$ 113,304	
Salary: Clerk	\$	29,808		
Salary: Deputy Clerk/Assistant	\$	10,500		
Salary: Finance Officer	\$ \$ \$ \$	28,896		
Salary: Mayor	\$	4,800		
Salary: Council	\$	7,200		
Equipment & durable items	\$	2,400		
Supplies	\$	4,000		
Postage (General)	\$	800		
Telephone, Internet	\$	6,800		
Reserve/Misc	\$	1,000		
Town Hall Maintenance	\$	11,500		
Supplies \$ 2,500				
Services \$ 9,000				
Utilities	\$	5,600		
Planning			\$ 37,776	
Parks & Greenways	\$	3,000		
Zoning Ord. & Planning	\$	2,000		
Zoning Administration	\$	27,776		
Salary \$ 25,776				
Contract \$ 2,000				
Land Use Planning	\$	2,000		
Reserve/Misc	\$	3,000		
Street Lighting			\$ 2,200	
Tax Collection			\$ 3,700	
Salary	\$	1,800		
Contract (Union County)	\$ \$ \$	1,200		
Postage	\$	200		
Billing	\$	500		
Training			\$ 3,000	
Boards	\$	1,000		
Officials	\$ \$	1,000		
Staff (Clerk, TC, FO)	\$	1,000		
Travel Expenses			\$ 4,200	
CAPITAL				\$ 50,075
Capital Outlay			\$ 50,075	

# PRIOR YEAR

	13 FINA	L BUDGET	AMOUNTS							ACTUAL	(5/1	4 & 6/14 F		JECTED)		ARIANCE
EVENUES						φ.	1 200	\$	304,280				\$	331,570.00	\$	27,290 500
Intere	rty Taxe	•				\$	1,200 67,280						\$ \$	1,700.00 69,000.00		1,720
Sales		3				\$	45,600						\$	45,010.00		(59
		chise Fee				\$	2,400						\$	3,075.00		67
Utility	Franchis	se Taxes				\$	180,000						\$	196,840.00		16,840
	e Taxes					\$	4,800						\$	6,650.00	\$	1,850
Zonin	Fees					\$	3,000						\$	8,545.00	\$	5,545
Other						\$	-						\$	750.00	\$	750
XPENDITU	RES							\$	304,280				\$	231,281.00	\$	(72,999
DMINISTRA	TIVE &	GENERAL	GOVERNME	NT				\$	254,205				\$	223,998.00	\$	(30,20
Adver						\$	1,800						\$	1,248.00		(55
Attorn	ey					\$	9,600						\$	4,377.00		(5,223
Audit	unity Pr	oiooto				\$	4,500 19,900						<b>\$</b>	4,500.00 16,343.00		/2 EE
Comin	Beaut.,			\$	5,800	Ф	19,900				\$	4,043	Þ	16,343.00	Þ	(3,557
	Charitie			\$	9,500						\$	9,300				
		l Events		\$	1,000						\$	800				
		Greenway		\$	3,600						\$	2,200				
Contir	gency	,		,	-,	\$	700					,	\$	-	\$	(700
Dues						\$	5,825						\$	5,757.00		(68
Election	ons					\$	4,200						\$	2,645.00		(1,555
	Contra			\$	600						\$	550				
	Municip			\$	3,600						\$	2,095				
	yee ove						24,600						\$	23,100.00		(1,500
		nt grant				\$	12,000						\$	12,000.00		
Insura						\$	4,500						\$	3,714.00		(786
Newsl	etter					\$	2,400						\$	1,500.00		(900
Office	Sal.: C	ا ماد		φ	20.000	\$	113,304				of the second	24.472	Þ	107,437.00	<u> </u>	(5,867
	Sal: De			\$	29,808 10,500						\$	31,172 7,605				
	Sal.: Fi			\$	28,896						\$	28,896				
	Sal: Ma			\$	4,800						\$	4,800				
	Sal: Co			\$	7,200						\$	7,200				
	Equip.			\$	2,400						\$	1,588				
	Supplie			\$	4,000						\$	2,722				
	Postag			\$	800						\$	1,239				
	Tel., In	ternet		\$	6,800						\$	6,612				
	Reserv			\$	1,000						\$	500				
		lall Maint		\$	11,500						\$	9,318				
		Supplies	\$ 2,500							\$ 931						
		Services	\$ 9,000							\$ 8,387						
DI.	Utilities	i		\$	5,600	•	07.770				\$	5,785		00.474.00	_	(7.00)
Plann		& Greenway	10	d.	2 000	Ф	37,776				¢.		\$	30,474.00	Þ	(7,302
	Zoning		/5	\$	3,000 2,000						\$	1,595				
	Zoning			\$	27,776						\$	27,952				
		Salary	\$ 25,776	Ψ	21,110					\$26,953	Ψ	21,002				
		Contract	\$ 2,000							\$ 999						
		se Plan	,	\$	2,000						\$	-				
	Reserv			\$	3,000						\$	927				
Street	Lighting			L		\$	2,200						\$	1,901.00	\$	(299
	ollection					\$	3,700		<u> </u>				\$	3,168.00	\$	(532
	Salary			\$	1,800						\$	1,800				
		ct (Union Co	ounty)	\$	1,200						\$	1,103				
	Postag	е		\$	200						\$	50	-			
	Billing			\$	500	*	0.000				\$	215			_	
Trainii				۴	4 000	\$	3,000				r.	000	\$	1,965.00	\$	(1,035
	Official			\$	1,000						\$	600	-			
	Plannir Staff	ıy Oığ.		\$	1,000						\$	1,365	-		-	
Travo	Expens	Δς		φ	1,000	\$	4,200				φ	1,303	¢	3,869.00	¢	(33
APITAL	-vhei is	00				ψ	<b>¬,∠∪∪</b>	\$	50,075	<b>—</b>			<b>\$</b> \$	7,283.00		(42,792
	l Outlay					\$	50,075	Ψ	00,070				φ \$	7,283.00		(42,792
Japite	Janay					Ψ	30,310						*	.,200.00		, 02
1	1	OVED EX	PENDITURE	S (A	nnlied to	Fu	nd Palar	ice)					\$	100,289.00		
XCESS OF	INCOM															